Financial Statements of

THE CORPORATION OF THE TOWNSHIP OF WILMOT

Year ended December 31, 2022

| | Page Number |
|---|-------------|
| Six Year Financial Review | 1-2 |
| Management Responsibility for Financial Reporting | 3 |
| Independent Auditors' Report | 4-5 |
| Financial Position | 6 |
| Statement of Operations and Accumulated Surplus | 7 |
| Statement of Change in Net Financial Assets | 8 |
| Statement of Cash Flows | 9 |
| Notes to the Financial Statements | 10-25 |

THE CORPORATION OF THE TOWNSHIP OF WILMOT SIX-YEAR FINANCIAL REVIEW (UNAUDITED)

(All dollar amounts are in (000's) of dollars, except per capita figures)

| | | 2022 | 2021 | 2020 | | 2019 | | 2018 | 2017 |
|--|----|-----------|---------------|---------------|----|-----------|----|-----------|---------------|
| POPULATION at the end of the year | | 22,157 | 22,041 | 21,957 | | 21,850 | | 21,643 | 21,429 |
| AREA in acres at the end of the year | | 65,767 | 65,767 | 65,767 | | 65,767 | | 65,767 | 65,767 |
| EMPLOYEES - continuous full time | | 85 | 75 | 73 | | 66 | | 65 | 62 |
| NUMBER of households | | 8,131 | 8,085 | 8,059 | | 7,991 | | 7,757 | 7,681 |
| ASSESSMENT - Taxable assessment upon | | • | , | , | | , | | , | • |
| which the year's rates of taxation were set | | | | | | | | | |
| Residential, multi-residential and farm | | 3,752,623 | 3,723,677 | 3,692,029 | | 3,496,578 | | 3,298,092 | 3,113,367 |
| Commercial - all classes | | 151,174 | 149,259 | 149,972 | | 140,862 | | 132,920 | 131,630 |
| Industrial - all classes | | 48,321 | 47,348 | 42,383 | | 41,063 | | 39,741 | 37,009 |
| Pipeline & Managed Forests | | 18,269 | 18,399 | 17,995 | | 16,570 | | 15,070 | 13,740 |
| Total | | 3,970,386 | 3,938,683 | 3,902,379 | | 3,695,073 | | 3,485,823 | 3,295,746 |
| Per capita | \$ | 179,193 | \$ 178,698 | \$ 177,728 | \$ | 169,111 | \$ | 161,060 | \$ 153,798 |
| Commercial and industrial, as a percentage of taxable assessment | · | 5% | 5% | 5% | · | 5% | · | 5% | 5% |
| Exempt assessment | \$ | 122,769 | \$ 120,576 | \$ 121,622 | \$ | 118,614 | \$ | 114,627 | \$ 110,821 |
| TAX ARREARS - per capita | | \$34.81 | \$40.25 | \$56.88 | | \$48.86 | | \$50.65 | \$38.14 |
| percentage of current levy | | 2.13% | 2.59% | 3.65% | | 3.26% | | 3.45% | 2.66% |
| EXPENDITURE - general municipal purposes | \$ | 24,151 | \$ 21,500 | \$ 20,765 | \$ | 19,585 | \$ | 19,133 | \$ 19,442 |
| TRANSFERS TO THE REGION | \$ | 19,656 | \$ 18,869 | \$ 20,364 | \$ | 17,943 | \$ | 17,287 | \$ 16,766 |
| TRANSFERS TO THE SCHOOL BOARDS | \$ | 6,868 | \$ 7,021 | \$ 7,554 | \$ | 7,612 | \$ | 7,580 | \$ 7,535 |
| REVENUE FOR GENERAL MUNICIPAL SERVICES | | | | | | | | | |
| Taxation | \$ | 9,974 | \$ 9,250 | \$ 8,719 | \$ | 8,116 | \$ | 7,870 | \$ 7,592 |
| Payment in lieu of taxes | | 175 | 171 | 171 | | 173 | | 163 | 161 |
| Government grants | | 3,718 | 3,410 | 3,420 | | 3,486 | | 2,847 | 3,290 |
| Fees and service charges | | 5,652 | 4,764 | 5,035 | | 5,408 | | 5,800 | 5,295 |
| Equity income from Hydro Utilities | | 1,545 | 868 | 809 | | 786 | | 849 | 785 |
| Other | _ | (419) | 2,172 | 1,615 | | 1,788 | | 279 | 3,547 |
| Total | \$ | 20,645 | \$ 20,635 | \$ 19,769 | \$ | 19,757 | \$ | 17,808 | \$ 20,670 |

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THE CORPORATION OF THE TOWNSHIP OF WILMOT SIX-YEAR FINANCIAL REVIEW (UNAUDITED)

(All dollar amounts are in (000's) of dollars, except per capita figures)

| | 2022 | 2021 | 2020 | 2019 | 2018 | 2017 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|
| NET LONG TERM LIABILITIES | | | | | | |
| General municipal activities | \$8,845 | \$0 | \$0 | \$0 | \$0 | \$0 |
| - per capita | \$399 | \$0 | \$0 | \$0 | \$0 | \$0 |
| - percentage of taxable assessment | 0.22% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| CHARGES FOR NET LONG TERM LIABILITIES | | | | | | |
| General municipal activities | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| - per capita | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| - as a tax rate | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 | \$0.000 |
| ACCUMULATED SURPLUS | | | | | | |
| - OPERATING FUND | \$5,724 | \$9,850 | \$8,279 | \$7,145 | \$5,459 | \$5,157 |
| - TANGIBLE CAPITAL ASSETS | \$131,074 | \$131,188 | \$131,811 | \$135,773 | \$137,684 | \$139,955 |
| - RESERVES AND RESERVE FUNDS | \$5,486 | \$6,296 | \$8,637 | \$8,337 | \$8,414 | \$8,304 |
| - HYDRO UTILITY | \$20,997 | \$19,452 | \$18,924 | \$18,439 | \$17,965 | \$17,432 |
| DEFERRED REVENUES - obligatory reserve funds | -\$284 | -\$3,307 | -\$1,880 | -\$1,374 | -\$828 | -\$947 |



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Management Responsibility for Financial Reporting

For the Year ended December 31, 2022

The accompanying Financial Statements and all other information contained in this Annual Report are the responsibility of the management of The Corporation of the Township of Wilmot. The preparation of periodic financial statements involves the use of estimates and approximations because the precise determination of financial information frequently depends on future events. These Financial Statements have been prepared by management within the reasonable limits of materiality and within the framework of Canadian generally accepted accounting principles for governments established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

Prior to their submission to Council, the Financial Statements are reviewed and approved by management. In addition, management meets periodically with the Township's external auditors to approve the scope and timing of their respective audits, to review their findings and to satisfy itself that their responsibilities have been properly discharged.

Graham Mathew Professional Corporation, Chartered Professional Accountants, as the Township's appointed external auditors, have audited the Financial Statements. The external auditors have full and free access to management and Council. The Independent Auditors' Report is dated May 29, 2023 and appears on the following pages. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the Financial Statements are free of material misstatements and present fairly the financial position and results of the operations of the Township in accordance with Canadian public sector accounting standards.



Sharon Chambers, Chief Administrative Officer



Patrick Kelly CPA, CMA Director of Corporate Services / Treasurer

^{***}This information is available in accessible formats upon request***



INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of **The Corporation of the Township of Wilmot**

Opinion

We have audited the accompanying financial statements of **The Corporation of the Township of Wilmot** (the Township), which comprise the statement of financial position as at December 31, 2022, and the statements of operations and accumulated surplus, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Township as at December 31, 2022, and its financial performance and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

INDEPENDENT AUDITORS' REPORT (CONTINUED)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that
 are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Township's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Township's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Township to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Cambridge, Ontario May 29, 2023

Chartered Professional Accountants, authorized to practise public accounting by the Chartered Professional Accountants of Ontario

Statement of Financial Position

December 31, 2022

| | 2022 | 2021 |
|---|-------------------|-------------------|
| Financial Assets | | |
| Cash | \$ 22,210,277 | \$ 15,617,820 |
| Taxes receivable | 771,347 | 887,192 |
| Accounts receivable | 3,234,222 | 2,376,918 |
| Investment in Enova Energy Corporation / Kitchener Power Corp. (note 6) | 20,996,951 | 19,451,978 |
| | 47,212,797 | 38,333,908 |
| Liabilities | | |
| Accounts payable and accrued liabilities | 2,903,630 | 3,170,045 |
| Deferred revenue (note 8) | 3,907,748 | 3,053,549 |
| Deferred revenue - obligatory reserve funds (note 9) | (284,308) | (3,307,171 |
| Net long-term liabilities (note 10) | 8,845,000 | - |
| | 15,372,070 | 2,916,423 |
| Net Financial Assets | \$ 31,840,727 | \$ 35,417,485 |
| Non-Financial Assets | | |
| Tangible capital assets (note 7) | 131,074,242 | 131,187,709 |
| Inventories and supplies | 205,652 | 92,753 |
| Prepaid expenses | 159,743 | 87,674 |
| | 131,439,637 | 131,368,136 |
| Accumulated Surplus (note 13) | \$ 163,280,364 | \$ 166,785,621 |
| See accompanying notes to financial statements. | | |
| Approved on behalf of Council | | |

Statement of Operations and Accumulated Surplus

Year ended December 31, 2022

| | 2022 | 2022 | | | 2021 | |
|---|------------------|------|-------------|--------|-------------|--|
| | Budget | | Actual | Actual | | |
| | (Note 12b) | | | | | |
| Revenues | | | | | | |
| Taxation | \$ 10,015,215 | \$ | 9,974,324 | \$ | 9,249,589 | |
| Taxation from other governments | 199,100 | | 174,650 | | 170,621 | |
| User fees and charges | 6,028,298 | | 5,651,968 | | 4,348,561 | |
| Government transfer | | | | | | |
| Canada | - | | 91,431 | | 13,935 | |
| Ontario | 1,159,455 | | 1,359,880 | | 1,397,368 | |
| Investment income | 695,700 | | 1,229,239 | | 304,331 | |
| Interest and penalties on taxes | 231,500 | | 189,439 | | 213,920 | |
| Other | 1,419,459 | | 392,223 | | 206,907 | |
| | 19,748,727 | | 19,063,154 | | 15,905,232 | |
| Expenses | | | | | | |
| General government | 3,514,254 | | 4,286,718 | | 3,556,921 | |
| Protection to persons and property | 2,944,672 | | 2,751,634 | | 2,472,719 | |
| Transportation services | 10,957,152 | | 7,461,903 | | 6,970,524 | |
| Environmental services | 5,413,783 | | 2,009,018 | | 1,777,785 | |
| Health services | 83,300 | | 47,523 | | 65,985 | |
| Recreation and cultural services | 7,643,712 | | 7,049,423 | | 6,045,265 | |
| Planning and development | 465,188 | | 544,364 | | 610,705 | |
| | 31,022,061 | | 24,150,583 | | 21,499,904 | |
| Net expenses before other income (expense) | (11,273,334) | | (5,087,429) | | (5,594,672) | |
| Other income (expense) | | | | | | |
| Grants and transfers related to capital | | | | | | |
| Deferred revenue (utilized) / earned | 6,093,560 | | (2,522,263) | | 1,669,427 | |
| Grants and transfers - Canada | 3,401,105 | | 651,588 | | 1,383,664 | |
| Grants and transfers - Ontario | 1,647,669 | | 1,615,505 | | 614,765 | |
| Loss on disposal of tangible capital assets | - | | (44,818) | | (73,290) | |
| Change in equity in hydro investment | - | | 373,440 | | 867,613 | |
| Gain on merger of hydro utilties | - | | 1,171,533 | | - | |
| Donations | 131,000 | | 169,488 | | 197,134 | |
| Sale of publications, equipment | - | | 15,005 | | 25,166 | |
| Interest earned on reserve funds | - | | 152,694 | | 43,811 | |
| | 11,273,334 | | 1,582,172 | | 4,728,290 | |
| Annual Deficit | - | | (3,505,257) | | (866,382) | |
| Accumulated Surplus, beginning of the year | | | 166,785,621 | | 167,652,003 | |
| Accumulated Surplus, end of the year | | \$ | 163,280,364 | \$ | 166,785,621 | |
| | | | | | | |

See accompanying notes to financial statements.

Statement of Change in Net Financial Assets

Year ended December 31, 2022

| | 2022 | | 2022 | 2021 |
|---|------|---------------|----------------|-------------|
| | | Budget | Actual | Actual |
| | (N | (Note 12b) | | |
| Annual Deficit | \$ | - \$ | (3,505,257) \$ | (866,382) |
| Amortization of tangible capital assets | | - | 6,247,553 | 6,130,853 |
| Acquisition of tangible capital assets | (| 14,095,000) | (6,178,904) | (5,580,667) |
| Loss on disposal of tangible capital assets | | - | 44,818 | 73,290 |
| Change in inventories and supplies | | - | (112,899) | 1,568 |
| Change in prepaid expenses | | - | (72,069) | (17,224) |
| Decrease in Net Financial Assets | (| 14,095,000) | (3,576,758) | (258,562) |
| Net Financial Assets, beginning of year | ; | 35,417,485 | 35,417,485 | 35,676,047 |
| Net Financial Assets, end of year | \$ 2 | 21,322,485 \$ | 31,840,727 \$ | 35,417,485 |

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended December 31, 2022

| | 2022 | 2021 |
|--|----------------------|-------------|
| Operating activities | | |
| Annual Deficit | \$ (3,505,257) \$ | (866,382) |
| Sources (uses) | | |
| Taxes receivable | 115,845 | 361,780 |
| Accounts receivable | (857,304) | (472,852) |
| Accounts payable and accrued liabilities | (266,415) | 621,039 |
| Deferred revenue | 3,877,062 | (72,546) |
| Inventories and supplies | (112,899) | 1,568 |
| Prepaid expenses | (72,069) | (17,224) |
| | (821,037) | (444,617) |
| Non-cash charges to operations | | |
| Amortization | 6,247,553 | 6,130,853 |
| Loss on sale of tangible capital assets | 44,818 | 73,290 |
| Gain on merger of hydro utilties | (1,171,533) | - |
| | 4,299,801 | 5,759,526 |
| Capital activities | | |
| Acquisition of tangible capital assets | (6,178,904) | (5,580,667) |
| Investing activities | | |
| Net increase in investments | (373,440) | (527,713) |
| Financing activities | | |
| Long-term debt issuance | 8,845,000 | - |
| Net increase (decrease) in cash | 6,592,457 | (348,854) |
| Cash, beginning of year | 15,617,820 | 15,966,674 |
| Cash, end of year | \$ 22,210,277 \$ | 15,617,820 |

Notes to Financial Statements

Year ended December 31, 2022

1. Municipal Status

The Corporation of The Township of Wilmot was created on January 1, 1973 when the municipalities of Wilmot and New Hamburg were amalgamated into a single legal entity under the Wilmot name. The Township operates as a lower tier government in the Province of Ontario, Canada. Wilmot provides municipal services such as fire protection, public works, water/sanitary distribution, urban/rural planning, recreation and cultural services, and other general government services. The Township owns 4.49% of Enova Energy Corp. and its affiliates.

2. Summary of Significant Accounting policies:

The financial statements of the Municipality are the representation of management, prepared in accordance with local government accounting standards established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The following is a summary of the significant accounting policies followed in the preparation of these financial statements:

(a) Basis of Presentation:

(i) Financial Statements:

These statements reflect the financial assets, liabilities, operating revenues and expenses, reserve funds and reserves, changes in investment in tangible capital assets and cash flows and include the activities of all governmental functions controlled and exercised by the Township Council.

All interfund transfers have been eliminated.

(ii) Government Business Enterprises:

The government business enterprise, Enova Energy Corporation, is accounted for on the modified equity basis which reflects the Township's investment in the enterprise and its share of net income (loss) since acquisition. Under the modified equity basis, the enterprise's accounting principles are not adjusted to conform to those of the Township, and inter-organizational transactions and balances are not eliminated.

(iii) Accounting for Region and School Board Transactions:

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the School Boards and the Regional Municipality of Waterloo, are not reflected in these financial statements.

(iv) Trust Funds:

Trust funds and their related operations administered by the Municipality are not consolidated herein but are reported separately on the "Trust Funds Statement of Financial Position and Statement of Continuity" (see also Note 4).

Notes to Financial Statements, continued

Year ended December 31, 2022

2. Summary of Significant Accounting policies (continued):

(b) Non-Financial Assets

Non-financial assets are not normally available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus (deficit) of revenues over expenses, provides the change in net financial assets for the year.

(i) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows:

| Land | not amortized |
|-----------------------------------|---------------|
| Land Improvements | 15 years |
| Buildings | 40 years |
| Machinery and Equipment | 10 years |
| Technological Equipment | 5 years |
| Vehicles | 10 years |
| Roads (tar & chip, gravel, paved) | 25 years |
| Bridges | 60 years |
| Water and Wastewater | 75 years |

Work in progress is not amortized until the asset is available for productive use.

(ii) Contributions of Tangible Capital Assets (Donated)

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(iii) Interest Capitalization

The Township does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

(iv) Works of art and cultural and historic assets

These assets are not recorded in these financial statements.

(v) Inventories and Prepaid Expenses

Inventories held for consumption are recorded at the lower of cost and replacement cost.

Prepaid expenses relate to expenditures incurred in the current period which relate to and will be expensed in a future fiscal period.

Notes to Financial Statements, continued

Year ended December 31, 2022

2. Summary of Significant Accounting policies (continued):

(c) Revenue Recognition

Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues. All revenues are recorded on an accrual basis, except when the accruals cannot be determined with a reasonable degree of certainty or when their estimation is impracticable.

Government transfers are recognized as revenues when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs, in the completion of specific work or the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible assets are acquired.

Tax revenue is recognized when it is authorized and in the period for which the tax is levied.

(d) Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. These estimates and assumptions, including taxation assessment appeals, legal claims provisions, the valuation of tangible capital assets and their related useful lives and amortization, are based on management's best information and judgement and may differ significantly from future actual results.

Notes to Financial Statements, continued

Year ended December 31, 2022

3. Operations of School Boards and the Region of Waterloo:

Further to note 2(a)(iii), the taxation, other revenues, and requisitions for the School Boards and the Region of Waterloo, net of write-offs, are comprised of the following:

| | Sc | hool Boards | Region |
|--------------------------------------|----|-------------|------------------|
| Taxation and user charges | \$ | 6,867,800 | \$ 19,533,536 |
| Share of payments in lieu of taxes | | - | 122,718 |
| | | 6,867,800 | 19,656,254 |
| Payment | | 6,867,800 | 19,656,254 |
| Overlevies (underlevies) end of year | \$ | - | \$ - |

4. Trust Funds:

Further to note 2(a)(iv), trust fund assets administered by the Township amounting to \$895,995 (2021 - \$806,525) have not been included in the Statement of Financial Position nor have their operations been included in the Statement of Operations and Accumulated Surplus.

5. Ontario Municipal Employees' Retirement Fund:

The Township makes matching contributions on behalf of its staff to the Ontario Municipal Employees' Retirement Fund (OMERS), which is a multi-employer plan. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service, age and rates of pay.

Employee contributions in 2022 were at rates ranging from 9.0% to 14.6% based on member earnings and were matched by the Township on a dollar for dollar basis. The amount contributed to OMERS by the Township for 2022 was \$619,446 (2021 - \$541,787) for current service and is included as an expense on the statement of operations and accumulated surplus.

The OMERS pension plan has a deficit. The last available report for the OMERS plan was on December 31, 2022. At that time the plan reported a \$6.7 billion actuarial deficit (2021 - \$3.1 billion), based on actuarial liabilities of \$130.3 billion (2021 - \$120.8 billion) and actuarial assets of \$123.6 billion (2021 - \$117.7 billion). If actuarial surpluses are not available to offset the existing deficit and subsidize future contributions, increases in contributions will be required in the future. There were no changes to contribution rates or benefits for 2022.

The Township does not participate in any past service provisions of the OMERS agreement.

Notes to Financial Statements, continued

Year ended December 31, 2022

6. Investment in Enova Energy Corporation / Kitchener Power Corp.:

Under the provincial government's Electricity Competition Act (Bill 35), Kitchener Power Corp. ("KPC"), a holding company, along with its wholly-owned affiliates, Kitchener-Wilmot Hydro Inc., and Kitchener Energy Services Inc. was incorporated on July 1, 2004.

On January 12, 2022, a Merger Participation Agreement ("MPA") was signed between: the Corporation of the City of Kitchener ("Kitchener"); the Corporation of the Township of Wilmot ("Wilmot"); the Corporation of the City of Waterloo ("Waterloo"); the Corporation of the Township of Woolwich ("Woolwich"); the Corporation of the Township of Wellesley ("Wellesley"); Kitchener-Wilmot Hydro Inc., ("KWHI"); Kitchener Energy Services Inc., ("KESI"); Waterloo North Hydro Inc., ("WNHI"); Waterloo North Hydro Holding Corporation ("WNHHC"): and Alliance Metering Solutions Inc., ("AMS"). WNHHC is the parent company of WNHI and AMS.

The MPA provided the terms and conditions under which KPC and WNHHC would amalgamate (the "MergeCo Amalgamation"), followed immediately by the amalgamation of the KWHI and WNHI ("LDC Amalgamation"). The LDC Amalgamation was subject to the approval of the Ontario Energy Board ("OEB") based on a Mergers, Acquisitions, Amalgamations and Divestitures Application ("MAADs Application") process. The MAADs Application included a request for OEB approval for the continuation of regulated rates and charges of the predecessor LDCs of the Corporation. On June 28, 2022, the OEB issued a Decision and Order approving the LDC Amalgamation.

The MergeCo Amalgamation occurred on August 31, 2022 (the "closing date") and the parent Corporation continues as Enova Energy Corporation, a corporation amalgamated under the laws of Ontario. On September 1, 2022, immediately following the MergeCo Amalgamation, the KWHI and WNHI legally amalgamated and continues as Enova Power Corp., a corporation amalgamated under the laws of Ontario.

Until August 31, 2022, Wilmot held 7.75% of the common shares of Kitchener Power Corp. and a 7.75% share in long-term notes payable by subsidiaries and investees of Kitchener Power Corp. Following the merger, the Township holds 4.49% of the common shares of Enova Energy Corporation and a 5.41% share in long-term notes payable of Enova Energy Corporation.

As a result of the transaction, the Township recorded a gain on merger from its prior interest in Kitchener Power Corp. of \$1,171,533.

Notes to Financial Statements, continued

Year ended December 31, 2022

6. Investment in Enova Energy Corporation / Kitchener Power Corp. (continued):

The investment in Enova Energy Corporation (2021 – Kitchener Power Corp.) is comprised of the following:

| | 2022 | | | 2021 |
|---|------|----------------------|----|----------------|
| Kitchener Power Corp. common shares, initial valuation | \$ | - | \$ | 5,113,962 |
| Kitchener-Wilmot Hydro Inc. long-term notes receivable Enova Energy Corporation common shares, initial valuation | | - 14,648,535 | | 5,964,566 - |
| Enova Energy Corporation long-term notes receivable Accumulated equity increase | | 5,964,566 383,850 | | - 8,373,450 |
| | \$ | 20,996,951 | \$ | 19,451,978 |

The continuity of the Township's investment in Enova Energy Corporation (2021 – Kitchener Power Corp.) is as follows:

| | 2022 | 2021 |
|--|----------------------|----------------------|
| Balance, beginning of year | \$ 19,451,978 | \$ 18,924,265 |
| Share of net income of Kitchener Power Corp. for the period Dividends received from Kitchener Power Corp. for the period | 529,790 (540,200) | 867,613 (339,900) |
| | 19,441,568 | 19,451,978 |
| Gain on merger of hydro utilities Share of net income of Enova Energy Corporation for the period Dividends received from Enova Energy Corporation for the period | 1,171,533 383,850 | - - |
| - Emande received from Emerge Corporation for the period | \$ 20,996,951 | \$ 19,451,978 |

The Enova Energy Corporation (2021 – Kitchener Power Corp.) notes bear interest at the annual rate of 3.23%, and are unsecured.

Special shares were issued as part of the Amalgamation Transaction on September 1, 2022 to effect post-closing adjustments provided for in corresponding agreements. The Township of Wilmot was issued 775 Class A special shares. As of December 31, 2022, the redemption value has not been set.

Notes to Financial Statements, continued

Year ended December 31, 2022

6. Investment in Enova Energy Corporation / Kitchener Power Corp. (continued):

The following table provides condensed financial information in respect of Enova Energy Corporation at December 31, 2022 and Kitchener Power Corp. at December 31, 2021:

| | | 2022 | 2021 | | |
|-----------------------|-----|------------|------|----------------|--|
| | (in | thousands) | | (in thousands) | |
| Current assets | \$ | 93,352 | \$ | 46,263 | |
| Long-term assets | | 783,381 | | 317,220 | |
| Total assets | \$ | 876,733 | \$ | 363,483 | |
| Current liabilities | | 71,051 | | 42,578 | |
| Long-term liabilities | | 362,378 | | 142,332 | |
| Total liabilities | | 433,429 | | 184,910 | |
| Net assets | \$ | 443,304 | \$ | 178,573 | |

| | | 2022 | 2021 |
|--|-----|------------|----------------|
| | 8 | months | 12 months |
| | (in | thousands) | (in thousands) |
| Results of operations - Kitchener Power Corp.: | | | |
| Revenues | \$ | 183,730 | \$ 256,287 |
| Operating expenses | | (176,894) | (245,092) |
| Net income | \$ | 6,836 | \$ 11,195 |
| Township's share of net income - 7.75% | \$ | 530 | \$ 868 |

| | | 2022 | 2021 |
|---|-----|------------|---------|
| | 4 | months | |
| | (in | thousands) | |
| Results of operations - Enova Energy Corporation: | | | |
| Revenues | \$ | 155,208 | \$ - |
| Operating expenses | | (146,659) | - |
| Net income | \$ | 8,549 | \$ - |
| Township's share of net income - 4.49% | \$ | 384 | \$ - |

Notes to Financial Statements, continued

Year ended December 31, 2022

7. Tangible Capital Assets:

There were no tangible capital assets contributed to the Township in 2022. Donated land and other tangible capital assets are capitalized at their fair market value at the time of receipt and included in income as "donated tangible capital assets".

Amortization expense for the year amounts to \$6,247,553 (\$6,130,853 in 2021).

| 2022 | | Land | lm | Land provements | | Buildings | | lachinery & Equipment | | Infrastructure | | Vehicles | Total |
|---------------------------------------|----|------------|----|---------------------|----|--------------------|----|--------------------------|----|------------------------|----|------------------------|-----------------------|
| Cost | • | 10.015.070 | • | 0.000.444 | • | 04 000 400 | • | F 457 070 | • | 174 404 055 | • | 0.755.7400 | 007.000.10 |
| Balance, beginning of year | \$ | 10,315,370 | \$ | 6,030,411 | \$ | . , , . | \$ | 5,457,679 | \$ | , . , | \$ | 6,755,748 \$ | 237,823,16 |
| Additions Disposals | | - | | 397,200 (34,974) | | 935,655 (9,618) | | 370,155 | | 1,402,300 (119,742) | | 1,451,065 (295,992) | 4,556,375 (460,326 |
| Cost, end of year | | 10,315,370 | | 6,392,637 | | 35,728,139 | | 5,827,834 | | 175,744,413 | | 7,910,821 | 241,919,21 |
| Accumulated amortization | | | | | | | | | | | | | |
| Balance, beginning of year | | | | 2.901.323 | | 13.759.320 | | 3.352.895 | | 86.881.872 | | 5.079.561 | 111.974.97 |
| Disposals | | | | (34,974) | | (9,618) | | 3,332,693 | | (74,924) | | (295,992) | (415,508 |
| Amortization expense | | - | | 361,418 | | 900,218 | | 516,444 | | 4,066,478 | | 402,995 | 6,247,553 |
| Accumulated amortization, end of year | | - | | 3,227,767 | | 14,649,920 | | 3,869,339 | | 90,873,426 | | 5,186,564 | 117,807,01 |
| Nork in Progress | | | | | | - | | - | | - | | - | 6,962,04 |
| Net Book Value, end of year | \$ | 10,315,370 | \$ | 3,164,870 | \$ | 21,078,219 | \$ | 1,958,495 | \$ | 84,870,987 | \$ | 2,724,257 \$ | 131,074,24 |
| 2021 | | Land | lm | Land provements | | Buildings | | lachinery & Equipment | | Infrastructure | | Vehicles | Total |
| Cost | | | | | | | | | | | | | |
| Balance, beginning of year | \$ | 10,315,370 | \$ | 4,866,368 | \$ | 34,706,998 | \$ | 5,254,635 | \$ | , , | \$ | 6,625,336 \$ | 235,845,41 |
| Additions | | - | | 1,178,707 | | 129,655 | | 203,044 | | 508,559 | | 130,412 | 2,150,377 |
| Disposals | | - | | (14,664) | | (34,551) | | | | (123,412) | | - | (172,627 |
| Cost, end of year | | 10,315,370 | | 6,030,411 | | 34,802,102 | | 5,457,679 | | 174,461,855 | | 6,755,748 | 237,823,16 |
| Accumulated amortization | | | | | | | | | | | | | |
| Balance, beginning of year | | - | | 2,597,593 | | 12,917,885 | | 2,856,447 | | 82,828,999 | | 4,742,530 | 105,943,45 |
| Disposals | | - | | (14,664) | | (13,505) | | - | | (71,168) | | - | (99,33 |
| Amortization expense | | - | | 318,393 | | 854,940 | | 496,448 | | 4,124,041 | | 337,031 | 6,130,853 |
| Accumulated amortization, end of year | | - | | 2,901,323 | | 13,759,320 | | 3,352,895 | | 86,881,872 | | 5,079,561 | 111,974,97 |
| Nork in Progress | | | | | | | | | | | | | 5.339.51 |

Notes to Financial Statements, continued

Year ended December 31, 2022

8. Deferred revenue:

(a) The balances in deferred revenues on the statement of financial position are summarized by service area as follows:

| | 2022 | 2021 |
|-------------------------|-----------------|-----------------|
| Community Services | \$ 863,649 | \$ 616,916 |
| Development Services | 2,190,446 | 1,622,257 |
| Fire Services | - | 11,910 |
| Infrastructure Services | 691,081 | 280,282 |
| Other | 162,572 | 522,184 |
| | \$ 3,907,748 | \$ 3,053,549 |

(b) Deferred revenues include funding support from senior levels of government resulting from the COVID-19 pandemic \$0 (2021 – \$467,222).

9. Deferred revenue - obligatory reserve funds:

A requirement of PSAB is that obligatory reserve funds be reported as deferred revenue. This requirement is in place as provincial legislation restricts how these funds may be used and under certain circumstances these funds may possibly be refunded.

(a) The balances in the obligatory reserve funds of the Township are summarized as follows:

| | 2022 | 2021 |
|--|--|--|
| Recreational parkland (The Planning Act) Development charges and sub-dividers contributions Federal Gas Tax Building Department (Bill 124) | \$ 1,680,111 (384,350) 105,731 (1,685,800) | \$ 1,599,806 (3,727,430) 104,692 (1,284,239) |
| | \$ (284,308) | \$ (3,307,171) |

Notes to Financial Statements, continued

Year ended December 31, 2022

9. Deferred revenue - obligatory reserve funds (continued):

(b) Continuity schedule:

| | 2022 | 2021 |
|-------------------------------------|--------------------|-------------|
| Revenue | | |
| Development charges and user fees | \$ 585,011 \$ | 261,075 |
| Federal Gas Tax funding | 651,588 | 1,277,978 |
| Investment income | (84,414) | (16,933) |
| | 1,152,185 | 1,522,120 |
| Deferred revenue recognized | 1,870,678 | (2,948,975) |
| Change in deferred revenue | 3,022,863 | (1,426,855) |
| Deferred revenue, beginning of year | (3,307,171) | (1,880,316) |
| Deferred revenue, end of year | \$ (284,308) \$ | (3,307,171) |

10. Net long-term liabilities:

(a) The balance of net long-term liabilities reported on the statement of financial position is made up of the following:

| | 2022 | 202 | 1 |
|--|--------------|--------|-------|
| The municipality has assumed responsibility for the payment of principal and interest charges on certain long-term liabilities issued by the Region of Waterloo. At the end of the year, the outstanding principal amount of this liability is | \$ 9,407,152 | \$ 686 | ,968 |
| Of the long-term liabilities shown above, the responsibility for payment of principal and interest charges that has been assumed by individuals amounts to | (562,152) | (686 | ,968) |
| Net long-term liabilities at end of year | \$ 8,845,000 | \$ | nil |

Notes to Financial Statements, continued

Year ended December 31, 2022

10. Net long-term liabilities (continued):

(b) Of the long-term liabilities reported in (a) of this note, future principal payments are summarized as follows:

| | 2023 to 2027 | 2028 and thereafter | Total |
|---|------------------------------------|-----------------------------------|---|
| From general municipal revenues From development charges From benefiting landowners | \$ 452,974 1,153,026 562,152 | \$ 2,041,765 5,197,235 - | \$ 2,494,739 6,350,261 562,152 |
| | \$2,168,152 | \$ 7,239,000 | \$ 9,407,152 |

- (c) The long-term liabilities included above, issued in the name of the Township, have been approved by By-Law. The annual principal and interest payments required to service these liabilities are within the annual limit prescribed by the Ministry of Municipal Affairs and Housing.
- (d) Interest charges for 2022 on net long-term liabilities were nil. Interest on the long-term debt is 4.20% for 2023.
- (e) During the year, the Township incurred \$8,845,000 of new debt to finance various capital projects. The debt matures in 2042 and is available to be re-financed in 2032.
- (f) The Township is contingently liable for the long-term liability with respect to tile drainage loans and the water system indebtedness. The total amount of this contingent liability outstanding at December 31, 2022 is \$562,152 (2021 \$686,968).

11. Self Insurance Coverage:

The Township has an agreement with members of the Waterloo Region Municipalities Insurance Pool to purchase property damage and public liability insurance on a group basis and share a retained level of risk. The members pay an annual levy to fund insurance coverage, losses, and contribute to a surplus. The pool has purchased insurance to fund losses above a pre-determined deductible and any losses above a pre-determined total in any year.

The Township is self-insured for public liability claims up to \$10,000 (2021 - \$10,000) for any individual claim and \$10,000 (2021 - \$10,000) for any number of claims arising out of a single occurrence. Outside coverage is in place for claims in excess of these limits.

During the year, claims amounting to \$60,132 (2021 – \$49,343) were settled and insurance premiums of \$225,660 (2021 - \$219,154) were paid. Both amounts are reported as an expenditure on the Statement of Operations and Accumulated Surplus.

The Township is, from time to time, involved in legal suits of varying dollar amounts for which no provision for possible liability has been recorded in these financial statements. In the event the Township is found liable, any amounts not recoverable from Township's insurers will be adjusted against future revenues.

Notes to Financial Statements, continued

Year ended December 31, 2022

12. Other explanatory notes:

(a) Expenditures by object

The following is a summary of the operating expenditures on the statement of financial activities by the object of expenditure:

| | 2022 | 2021 |
|---------------------------------------|------------------|-----------------|
| | | |
| Salaries, wages and employee benefits | \$ 10,530,718 | \$ 8,885,725 |
| Materials | 6,426,590 | 5,871,292 |
| Amortization | 6,247,553 | 6,130,853 |
| Contracted services | 878,558 | 553,788 |
| External transfers | 67,164 | 58,246 |
| | \$ 24,150,583 | 21,499,904 |

Notes to Financial Statements, continued

Year ended December 31, 2022

12. Other explanatory notes (continued):

(b) Budget Figures

Budget figures reported on the Statement of Operations and Accumulated Surplus are based on the 2022 operating and capital budgets, as approved by Council. Approved budget figures have been reclassified and adjusted for the purposes of these financial statements to comply with Public Sector Accounting Board (PSAB) reporting requirements. The Township has provided the following reconciliation of the PSAB reported surplus to the approved Council budget.

| | 2022 | 2021 |
|---|------------------|-------------|
| Annual Deficit under PSAB | \$(3,505,257) \$ | (866,382) |
| Less: | | |
| Grants and transfer related to capital | 759,612 | 2,337,150 |
| Deferred Revenue, net change | (810,217) | (2,341,515) |
| Contribution from Developers | (2,926,491) | 1,390,867 |
| Tangible capital assets additions | 6,178,904 | 5,580,667 |
| Increase in Government Business Enterprises | 1,544,973 | 527,713 |
| | 4,746,781 | 7,494,882 |
| Add: | | |
| Amortization | 6,247,553 | 6,130,853 |
| Capital expenses | 1,959,667 | 2,157,121 |
| Loss on disposal of capital assets | 44,818 | 73,290 |
| | 8,252,038 | 8,361,264 |
| Budget Surplus, Council approved | \$ - \$ | - |

Notes to Financial Statements, continued

Year ended December 31, 2022

13. Accumulated surplus:

| | 2022 | 2021 |
|--|-------------|----------------|
| Reserve and Reserve Funds | | |
| Baden West Noise Wall | 75,625 | 73,683 |
| Elections | - | 56,222 |
| Hamilton Road Noise Wall | 149,614 | 145,773 |
| Heritage Lighting | 6,083 | 5,927 |
| Infrastructure Reserve - Cemetery | (39,651) | (60,538) |
| Infrastructure Reserve - Equipment | 35,211 | 211,675 |
| Infrastructure Reserve - Facilities | 212,673 | 420,667 |
| Infrastructure Reserve - Sanitary Sewers | 1,112,370 | 1,341,032 |
| Infrastructure Reserve - Street Lighting | - | (41,402) |
| Infrastructure Reserve - Transportation | 51,421 | 347,506 |
| Infrastructure Reserve - Water | 2,320,545 | 2,436,130 |
| Infrastructure Reserve - Water Meter | 826,268 | 682,254 |
| Municipal Accomodation Tax | 7,813 | 2,774 |
| Self-Insurance | 20,545 | 20,146 |
| Winter Maintenance | 58,482 | 151,775 |
| Working Funds | 648,550 | 502,139 |
| Total Reserves and Reserve Funds | 5,485,547 | 6,295,763 |
| Surplus | | |
| Invested in tangible capital assets | 131,074,242 | 131,187,709 |
| Operating Fund | 26,720,575 | 29,302,149 |
| Total Surplus | 157,794,817 | 160,489,858 |
| Accumulated Surplus | 163,280,364 | \$ 166,785,621 |

Notes to Financial Statements, continued

Year ended December 31, 2022

14. Segmented Information:

Segmented information has been identified based upon lines of service provided by the Township. Township services are provided by departments and their activities are reported by functional area in the body of the financial statements. Certain lines of service have been separately disclosed in the segmented information, along with the services they provide.

For each reported segment, revenues and expenses represent both amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. Intersegment transfers are reported at cost.

The accounting policies used in these segments are consistent with those followed in the preparation of the financial statements as disclosed in note 2.

(i) General Government:

The Township is responsible for the delivery of administrative services, including Council, Clerks, Finance, Information Technology, By-Law Enforcement and Human Resources.

(ii) Protection Services - Fire:

The Township is responsible for the delivery of Fire and Rescue services.

(iii) Transportation Services:

The Township is responsible for the delivery of municipal public works services related to the maintenance of roadway systems.

(iv) Environmental Services:

The Township is responsible for environmental programs such as the engineering and operation of water distribution and wastewater collection systems.

(v) Health Services:

The Township is responsible for the care, maintenance and operations of the Riverside Cemetery.

(vi) Recreation and Cultural Services:

The Township is responsible for operation and rental of space in facilities such as Wilmot Recreation Complex, New Hamburg Arena/CC, Community Parks and Castle Kilbride.

(vii) Development Services:

The Township is responsible for development services which includes planning services, economic development and building permit administration.

Notes to Financial Statements, continued

Year ended December 31, 2022

14. Segmented Information (continued):

| Year Ended December 31, 2022 | General Government | Protection Services | Transportation Services | Environmental Services | Health Services | Recreation & Culture | Development Services | Total |
|--|--|--|---|---|---|---|--|--|
| Revenue | | | | | | | | |
| Taxation | \$ 1,915,157 | \$ 988,712 | \$ 3,317,377 | \$ - | \$ - | \$ 3,374,031 | \$ 553,697 | 10,148,974 |
| User fees and charges | 484,785 | 29,477 | 233,433 | 2,932,823 | 95,027 | 1,695,900 | 180,523 | 5,651,968 |
| Government Transfers | | | | | | | | |
| Canada | 43,718 | - | 651,588 | - | - | 47,713 | - | 743,019 |
| Ontario | 548,659 | 104,504 | 1,875,462 | - | - | 373,235 | 73,524 | 2,975,385 |
| Investment income | 540,374 | 260,472 | 703,991 | 242,140 | 15,698 | 1,007,333 | 156,897 | 2,926,906 |
| Interest and penalty on taxes | 189,439 | · - | · - | · - | · - | · · · · | · - | 189,439 |
| Other | 89,471 | 454.110 | (1,816,154) | (1,466,996) | _ | 607.150 | 142.054 | (1,990,365) |
| Total Revenue | 3,811,603 | 1,837,276 | 4,965,697 | 1,707,967 | 110,725 | 7,105,362 | 1,106,696 | 20,645,326 |
| | | | | | | | | |
| Expenses | | | | | | | | |
| Salaries, Wages, Benefits | 2,486,480 | 986,814 | 1,847,204 | 568,077 | 19,054 | 3,714,989 | 908,100 | 10,530,718 |
| Materials and Services | 1,842,715 | 559,125 | 2,231,150 | 388,498 | 23,134 | 2,128,757 | 131,769 | 7,305,148 |
| Debenture Debt Interest | - | - | - | - | - | - | - | - |
| Other | - | - | - | - | - | - | - | - |
| Grants to Organizations | - | - | - | - | - | 67,164 | - | 67,164 |
| Amortization | 167,440 | 495,582 | 3,383,549 | 1,052,443 | 5,335 | 1,138,513 | 4,691 | 6,247,553 |
| Internal Transfers | (513,110) | 15,000 | (561,760) | 940,540 | 43,640 | (31,440) | 107,130 | - |
| | 3,983,525 | 2,056,521 | 6,900,143 | 2,949,558 | 91,163 | 7,017,983 | 1,151,690 | 24,150,583 |
| Total Expenditures | 3,903,323 | | | | | | | |
| | \$ (171,922) | | \$ (1,934,446) | \$ (1,241,591) | \$ 19,562 | \$ 87,379 | \$ (44,994) | \$ (3,505,257 |
| Total Expenditures Annual surplus (deficit) Year Ended December 31, 2021 | \$ (171,922) General | \$ (219,245) | Transportation | Environmental | Health | Recreation & | Development | \$ (3,505,257 Total |
| Annual surplus (deficit) Year Ended December 31, 2021 | \$ (171,922) | \$ (219,245) | . , , , , | . , , , , | | | . , , | |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue | \$ (171,922) General Government | \$ (219,245) Protection Services | Transportation Services | Environmental Services | Health Services | Recreation & Culture | Development Services | Total |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation | \$ (171,922) General Government \$ 1,626,904 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services | Health Services | Recreation & Culture | Development Services \$ 595,341 | Total 9,420,210 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges | \$ (171,922) General Government | \$ (219,245) Protection Services | Transportation Services | Environmental Services | Health Services | Recreation & Culture | Development Services | Total 9,420,210 |
| Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers | \$ (171,922) General Government \$ 1,626,904 96,972 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services | Health Services | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 | Total 9,420,210 4,348,561 |
| Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 | \$ (219,245) Protection Services \$ 921,287 14,072 | Transportation Services \$ 3,269,166 | Environmental Services | Health Services | Recreation & Culture \$ 3,007,512 711,826 38,791 | Development Services \$ 595,341 608,193 | Total 9,420,210 4,348,561 1,397,599 |
| Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers | \$ (171,922) General Government \$ 1,626,904 96,972 | \$ (219,245) Protection Services \$ 921,287 14,072 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 | Health Services | Recreation & Culture \$ 3,007,512 711,826 38,791 353,559 | Development Services \$ 595,341 608,193 - 95,036 | Total 9,420,210 4,348,561 1,397,599 |
| Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 | \$ (219,245) Protection Services \$ 921,287 14,072 | Transportation Services \$ 3,269,166 | Environmental Services | Health Services \$ - 78,955 | Recreation & Culture \$ 3,007,512 711,826 38,791 | Development Services \$ 595,341 608,193 | Total 9,420,210 4,348,561 1,397,599 2,012,133 |
| Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 | \$ (219,245) Protection Services \$ 921,287 14,072 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 | Health Services | Recreation & Culture \$ 3,007,512 711,826 38,791 353,559 | Development Services \$ 595,341 608,193 - 95,036 | Total 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 | \$ (219,245) Protection Services \$ 921,287 14,072 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 | Health Services | Recreation & Culture \$ 3,007,512 711,826 38,791 353,559 | Development Services \$ 595,341 608,193 - 95,036 | Total 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 |
| Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 213,920 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 - 221,169 | Health Services | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 | 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 213,920 290,182 | \$ (219,245) Protection Services \$ 921,287 14,072 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 | Health Services \$ - 78,955 - - 4,943 - | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 | 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 |
| Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue Expenses | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 213,920 290,182 2,690,893 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 - 221,169 - 221,169 - 810,810 3,753,637 | Health Services \$ - 78,955 - - 4,943 - - - 83,898 | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 1,512,575 | 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 20,633,522 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue Expenses Salaries, Wages, Benefits | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 213,920 290,182 2,690,893 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 | Health Services \$ - 78,955 - - 4,943 - - 83,898 | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 1,512,575 | 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 20,633,522 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue Expenses Salaries, Wages, Benefits Materials and Services | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 213,920 290,182 2,690,893 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 - 221,169 - 221,169 - 810,810 3,753,637 | Health Services \$ - 78,955 - 4,943 - 83,898 19,190 41,460 | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 1,512,575 | 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 20,633,522 |
| Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue Expenses Salaries, Wages, Benefits Materials and Services Debenture Debt Interest | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 213,920 290,182 2,690,893 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 | #ealth Services \$ - 78,955 - - 4,943 - - 83,898 19,190 41,460 | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 1,512,575 | 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 20,633,522 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue Expenses Salaries, Wages, Benefits Materials and Services Debenture Debt Interest Other | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 213,920 290,182 2,690,893 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services \$ - 2,721,658 | Health Services \$ - 78,955 - 4,943 - - 83,898 19,190 41,460 - | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 1,512,575 | 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 20,633,522 8,885,725 6,425,080 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue Expenses Salaries, Wages, Benefits Materials and Services Debenture Debt Interest Other Grants to Organizations | \$ (171,922) General Government \$ 1,626,904 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 116,885 1,355,208 1,150,875 381,777 | Environmental Services \$ - 2,721,658 - 221,169 - 810,810 3,753,637 574,342 486,623 | #ealth Services \$ - 78,955 - 4,943 - 83,898 19,190 41,460 | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 1,512,575 849,848 227,552 - - | Total 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 20,633,522 8,885,725 6,425,080 - 58,246 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue Expenses Salaries, Wages, Benefits Materials and Services Debenture Debt Interest Other Grants to Organizations Amortization | \$ (171,922) General Government \$ 1,626,904 96,972 3,600 300,764 158,551 213,920 290,182 2,690,893 1,978,837 1,625,897 - - 122,499 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 | Environmental Services \$ | #ealth Services \$ - 78,955 - 4,943 - 83,898 19,190 41,460 - - - 5,335 | Recreation & Culture \$ 3,007,512 711,826 38,791 353,559 275,059 - 281,495 4,668,242 3,001,966 1,887,993 - 58,246 1,097,060 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 1,512,575 849,848 227,552 - - - 4,691 | Total 9,420,210 4,348,561 1,397,598 2,012,133 1,215,755 213,920 2,025,344 20,633,522 8,885,725 6,425,080 58,246 |
| Annual surplus (deficit) Year Ended December 31, 2021 Revenue Taxation User fees and charges Government Transfers Canada Ontario Investment income Interest and penalty on taxes Other Total Revenue Expenses Salaries, Wages, Benefits Materials and Services Debenture Debt Interest Other Grants to Organizations | \$ (171,922) General Government \$ 1,626,904 | \$ (219,245) Protection Services \$ 921,287 | Transportation Services \$ 3,269,166 116,885 1,355,208 1,150,875 381,777 | Environmental Services \$ - 2,721,658 - 221,169 - 810,810 3,753,637 574,342 486,623 | #ealth Services \$ - 78,955 - 4,943 - 83,898 19,190 41,460 | Recreation & Culture \$ 3,007,512 | Development Services \$ 595,341 608,193 - 95,036 89,124 - 124,881 1,512,575 849,848 227,552 - - - 4,691 | 7otal 9,420,210 4,348,561 1,397,599 2,012,133 1,215,755 213,920 2,025,344 20,633,522 8,885,725 6,425,080 |